



# The RM3P Journey: Innovation Concept to Real World Implementation

JANUARY 14, 2021

# The Mission

*Leverage the collaborative use of  
real-time data  
by Virginia's public and private sectors  
to improve travel safety, reliability, and mobility,  
and  
to give public the tools  
to make better informed travel choices.*



# The Beginning

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- Integrated Corridor Management (ICM) Plans
- Partner, NVTA, acknowledged ICM matching vision of their long-range regional plan, TransAction
- NVTA and Commonwealth of Virginia co-sponsored implementation of a large portion of the ICM Plans - RM3P
- Innovative Technology Transportation Funds (ITTF)



- *Public transit infrastructure & services*
- *Safe and reliable transportation services*
- *Existing transportation network capacity*
- *New and emerging technologies*
- *Efficient and sustainable transportation network*
- *Establish a model that can be replicated*





Travel Decisions Powered by Data

## Virginia Regional Multi-Modal Mobility Program (RM3P)

RM3P is a collaborative program to improve safety, reliability, and mobility for travelers in the Northern Virginia region. Through the RM3P initiative, public and private sector transportation safety and service providers across Northern Virginia will adopt technologies to improve multi-modal travel conditions. Funded under the Commonwealth of Virginia's Innovative Technology and Transportation Fund (ITTF), the RM3P is led by the Virginia Department of Transportation (VDOT), the Northern Virginia Transportation Authority (NVTa), and the Virginia Department of Rail and Public Transportation (DRPT).



### Data-Exchange Platform



The Data-Exchange Platform (DEP) will be a reliable, continuously updated, cloud-based data storage and exchange system. It will be used by regional partners and third-party providers to capture, process, and exchange information on real-time and historic multi-modal travel conditions. This platform will feed necessary data to other RM3P program elements and disseminate value-added and full-grown data produced by these elements.

### AI-Based Decision Support System



The AI-Based Decision Support System (AI-DSS) will help predict the impact of disruptions to the transportation network and provide coordinated response options to agencies. The automated tool for operators will use travel data to monitor emerging conditions and recommend plans for coordinated, multi-agency responses to congestion, incidents, and events.

### Commuter Parking Information System



The Commuter Parking Information System (CPIS) will entail a real-time, app-based parking availability information system that provides reliable information about parking space availability at lots serving bus, vanpool, and carpool commuters.

### Multi-Modal Analytical Planner

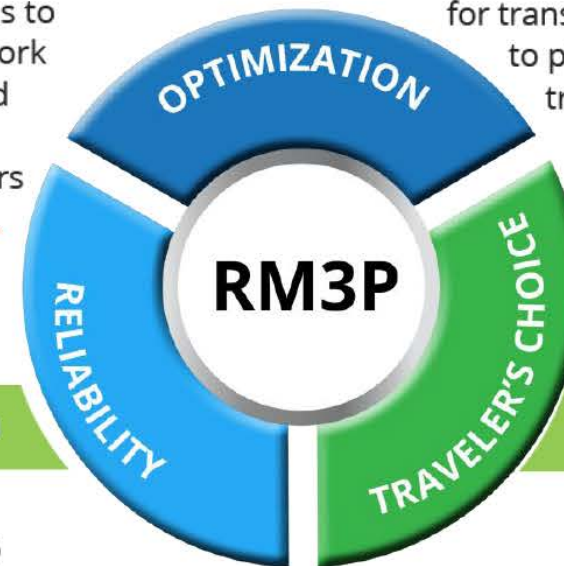


The Multi-Modal Analytical Planner (MMAP) will be a collaboration tool for transportation service providers to pinpoint unmet needs in the transportation network. This highly interactive tool will enable mobility providers to study the impacts of "what-if" scenarios and better plan for travel demand by identifying underserved areas, especially during disruptive events.

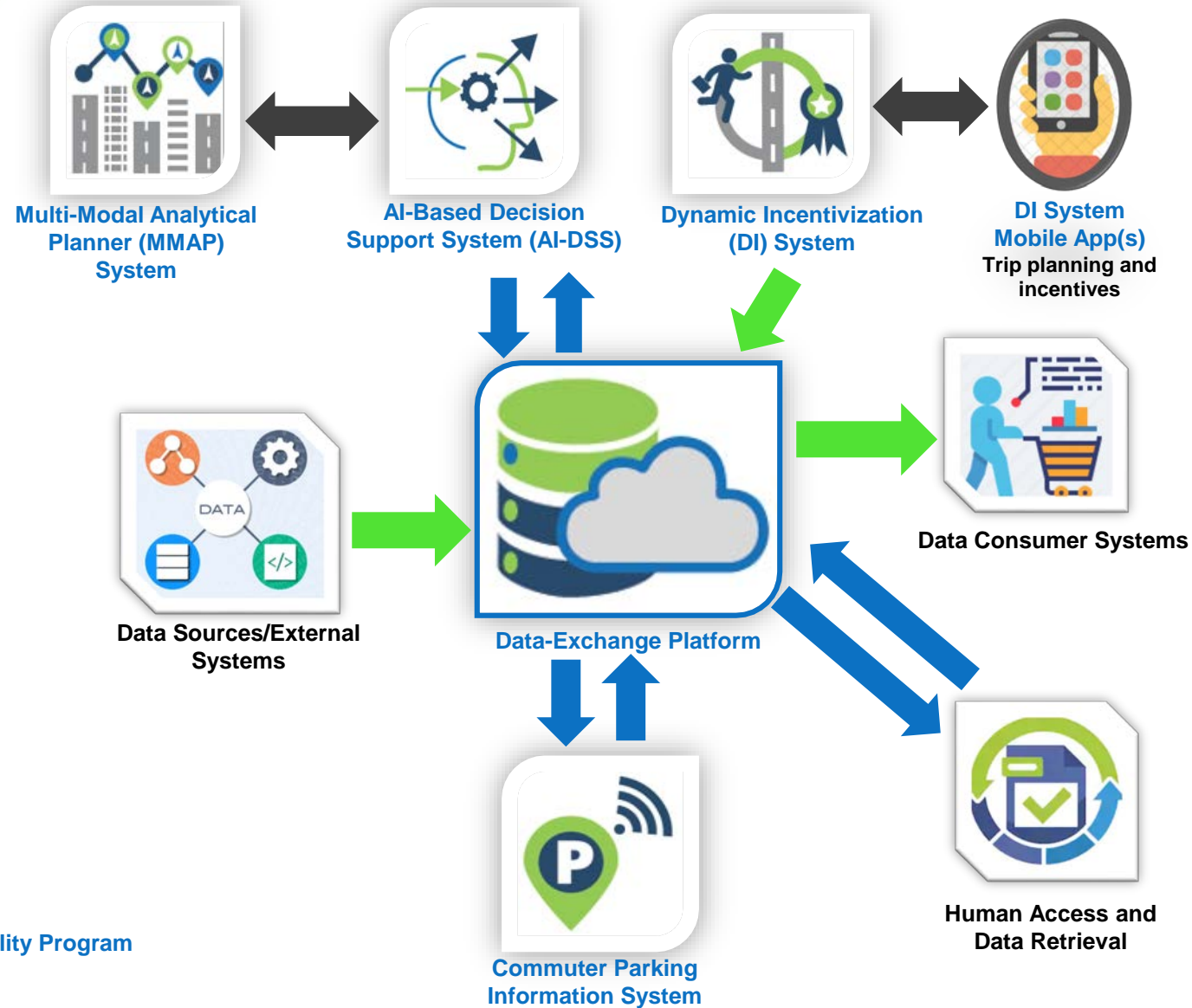
### Dynamic Incentivization



Dynamic Incentivization (DI) will be a data-driven system offering the public incentives to modify their travel choices and behaviors in response to real-time travel conditions. The incentives will be offered by regional agencies and third-party providers.

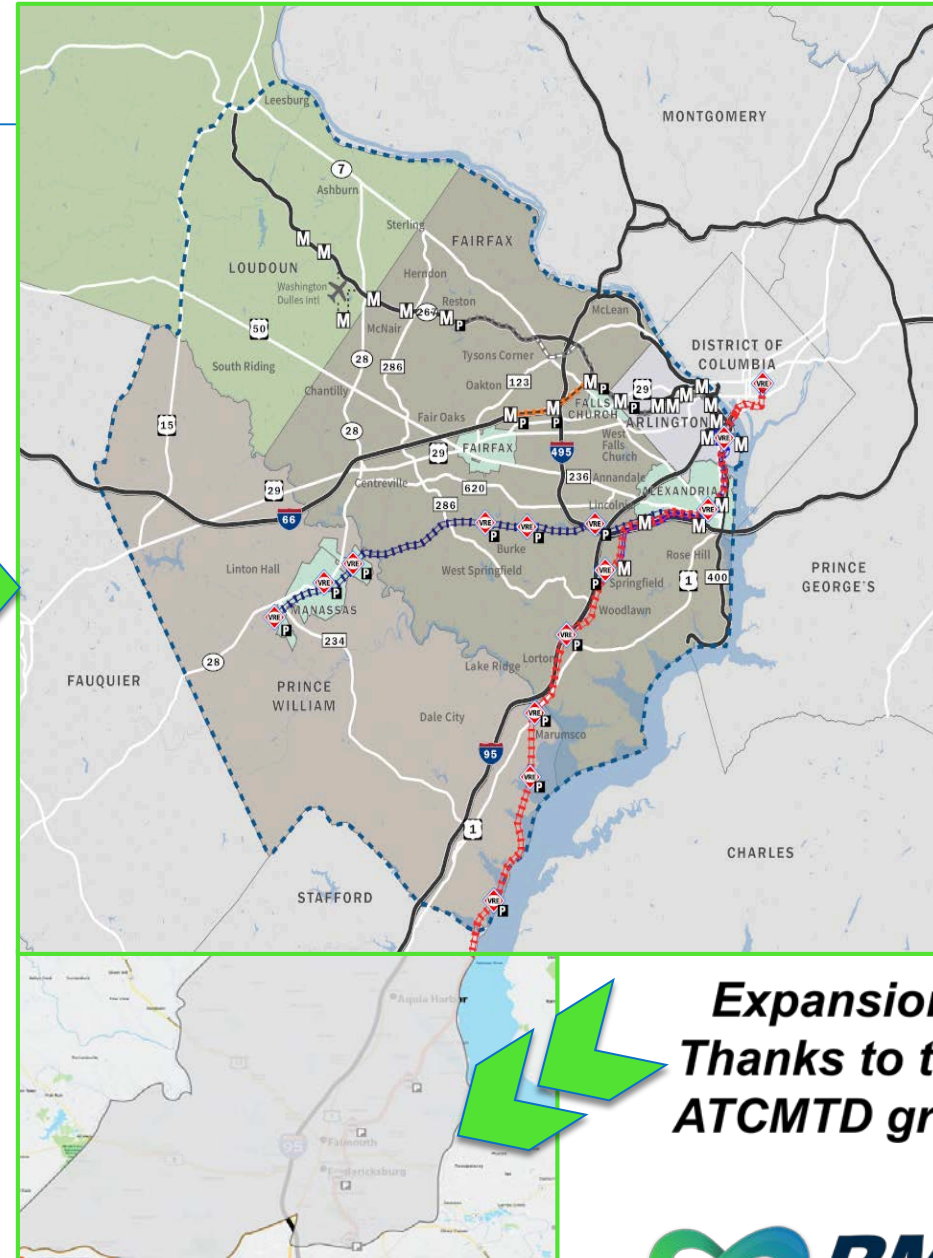
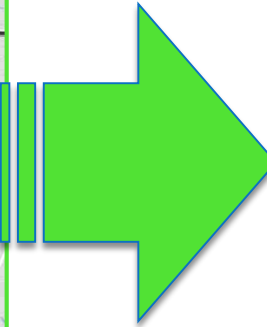
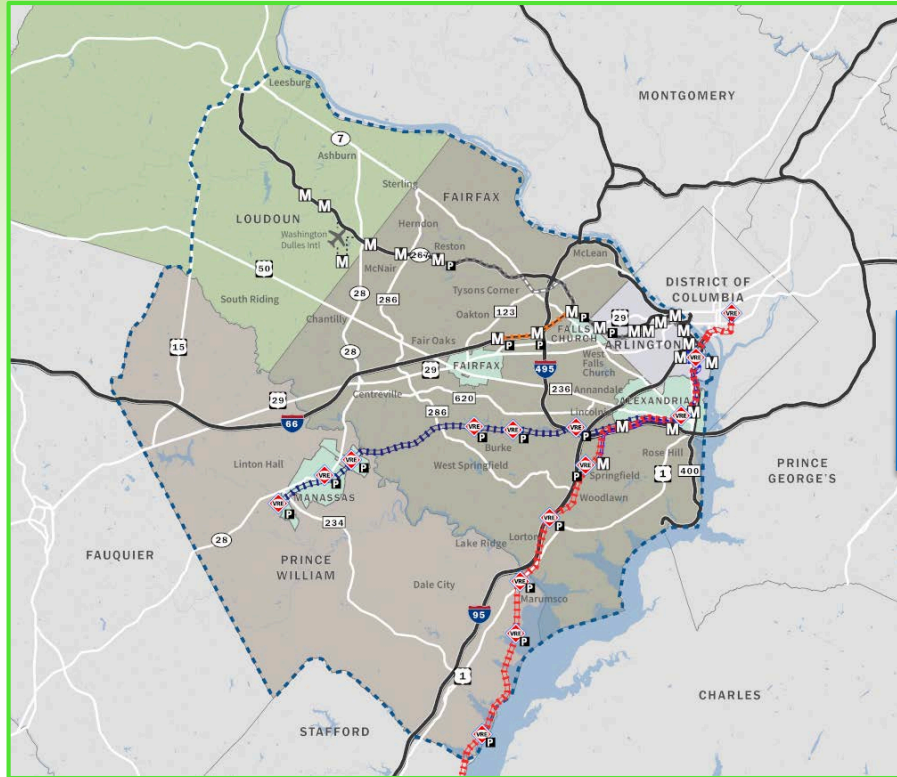


# One Program





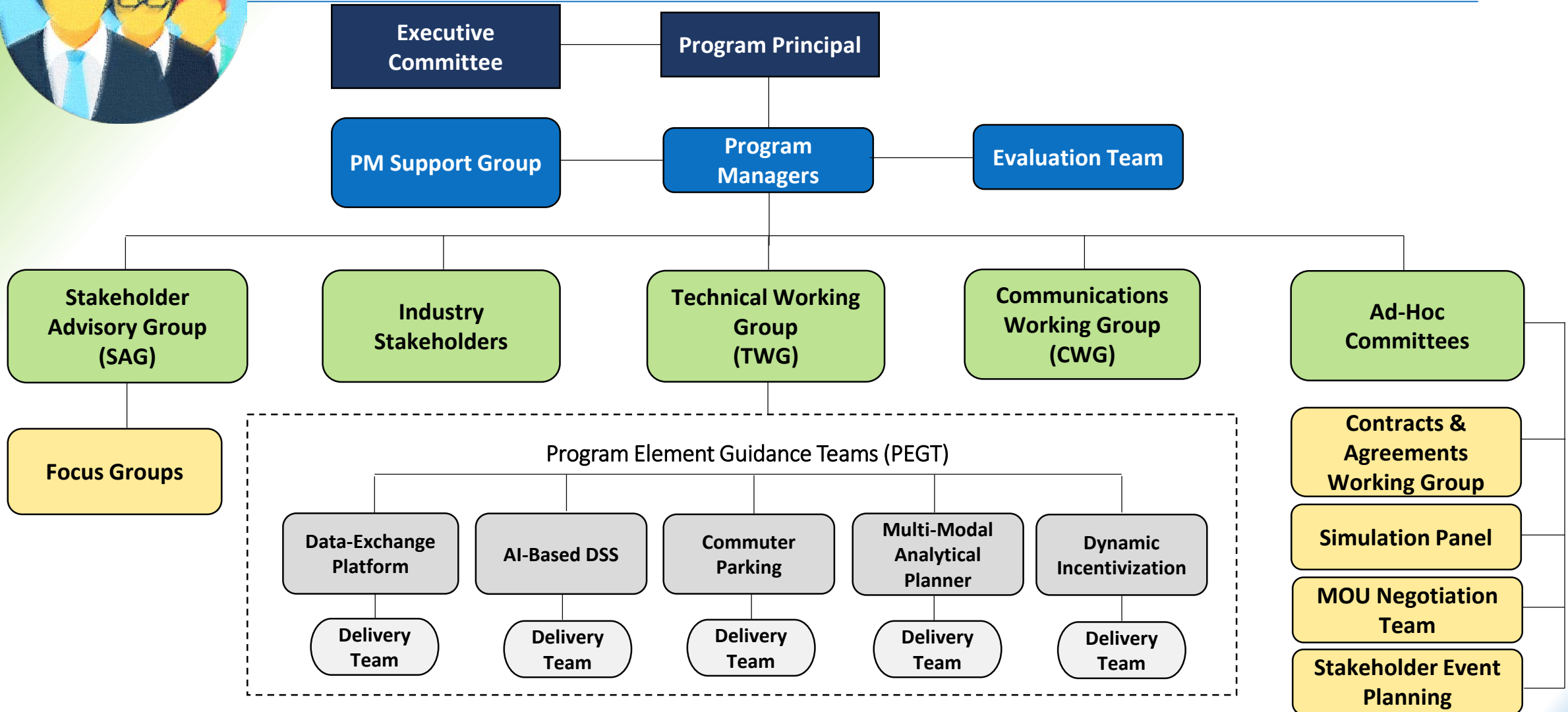
# RM3P Boundary



**Expansion.  
Thanks to the  
ATCMTD grant**



# The Team



# Strategic Guidance for RM3P



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# Anticipated Benefits



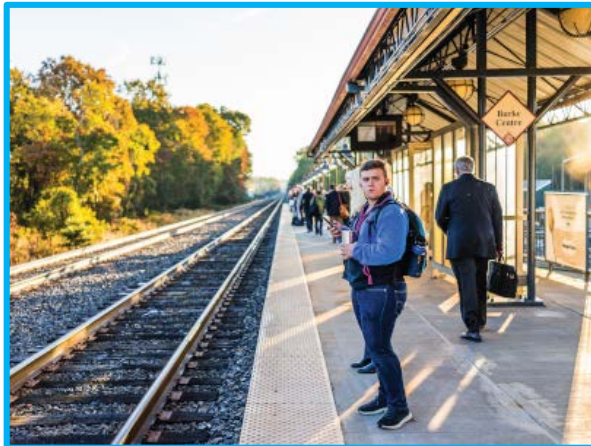
**Coordinated responses to travel disruptions**



**Improved safety**



**Collaborative planning**



**More reliable commutes**



**Enhanced connections**



**Incentives for individual travelers**



**We Can't Do This Alone**

# Listening to the Industry



## Summary

- VDOT received more than 40 responses to an RFI announcement in June/July 2020.
- The RM3P Management Team conducted one-on-one, online discussions with each RFI respondent team.
- During the discussions, respondents described the contributions they could make to RM3P.
- The RM3P Team asked clarifying questions of respondents.




## Outcomes

- Learned about the Industry's capabilities to support RM3P.
- Identified key areas where concrete requirements are essential.
- New insights gained into the development & deployment approach.
- New insights gained on structuring the procurement process.
- Name changes needed to several RM3P program elements.







### What are the organizational/systemic barriers to implementing the AI-BASED DECISION SUPPORT SYSTEM?

Trust in decision making process of DSS, especially if a black box approach like machine learning is used.

Institutional buy-in

Procurement of the Decision Support System, challenging to integrate into the budget (for localities)

Private sector participation & level of incentive to participate (e.g., Uber/TNCs, private transit services)

Time of day variations in signal timing - many considerations

Transit response capability varies - ability to respond depends on location and availability of drivers and fleet (+ level coordination between providers?)

Data sharing? Agencies need to share response plans

Security (concern of IT stakeholders) - access/sharing challenge

Control of operations/ systems between participants (maintain local control if locality isn't available to authorize response)

Lack of resources - Many localities would need personnel and additional resources to purchase by all (e.g., Vienna, Herndon)

Private sector (toll authority) - need for coordination

Legacy signal system - makes integration with new technology very difficult (e.g., City of Fairfax)

Patchwork of different systems, each operates differently (requires understanding of multiple systems, consistent terminology)

### SOLUTIONS

MOUs to institutionalize

Challenge: achieve buy-in to decision-making process - establish upfront

Changing mindset about types of traffic - traffic affects everyone

Statewide or regional procurement?

Build on existing trust/relationships




Operators need authority to implement changes

Institutionalize - continuity in process/ leadership to maintain trust

Collaborative exercises to iron out challenges - better preparation, build relationships

Documentation for machine learning - improvement through experience

Sharing res of DSS to trust conf its

### What are the organizational/systemic barriers to implementing the MULTI-MODAL ANALYTICAL PLANNER?

Data

Merging/ conflation of different data sources (related to data standards)

Need for tool to have visualization capabilities

Transit agencies can't currently access Streetlight data - can for data be cost prohibitive

Fast pace of responding to incidents

Library of key contacts - would need to be kept up to date

Staff availability to focus on responses/ response planning

Lack of data - data may not even exist

Data standards lacking for some modes/ services

Data quality (and need to define quality thresholds)

Data on equity (e.g., disability status, ramp locations)

TNC (Uber/Lyft) data not always available

Not knowing who has the needed information

Needs vary by agency and practitioner

### SOLUTIONS

Sharing Streetlight data (MPOs and local planners can currently access VDOT/

Policy changes to require TNCs to share data

MCDOT's flex service (Via) - opportunity to use data from this service/pilot to inform planning

Opportunity to obtain and use data from private sources (such as navigation apps/ roadway data collection systems). E.g., how are they routing drivers?


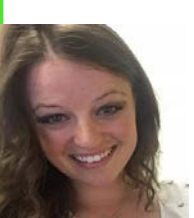
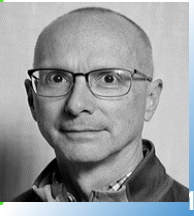
Build on relationships and existing collaboration to ensure institutional supports are in place for MMAP

Evaluate universe of available data to identify and prioritize data needs

Potential data sources: Streetlight, TNCs, Inrix/HERE, TomTom, Wejo, GBFS, MDS (micromobility), open route service data (Evaluate which ones are already available, which are still needed)

Engage additional interested parties

Library of key contacts for data/ information

### What are the organizational/systemic barriers to implementing the COMMUTER PARKING?

Disseminating data

Economies of scale for smaller organizations - esp. if small # of spaces managed

Funding for sensors (expensive)

Level of detail needed about parking availability (ROI for #s/detail vs. red/yellow/green)

Margin of error associated with some technologies

Lack of incentives for non-driving trips

Many lots are leased, not owned

Lack of information about alternative parking options (e.g., if a garage is full)

Many different sources (apps, websites, etc.) of parking info (makes it harder to find info)

Lack of data standards for parking data (makes aggregation harder)

Policy/legal constraints on what can be charged and ability to offer reservations for parking for some public parking facilities

complaints/ issues

### SOLUTIONS

Joint procurement

Incorporate parking info. technology cost into cost of a larger (parking) project

Pricing to manage demand by location/ proximity

Law enforcement may have technology that could be used for CPIS

Reservation system? (requires more detailed info about # of spots available)

Dynamic Incentivization (RM3P element)

AI- and video-based systems becoming more advanced (e.g., on I-95)

Communicate need for parking as strategy for enhancing transit ridership

Provide information on other modes/options available from parking locations


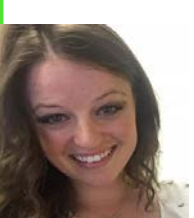
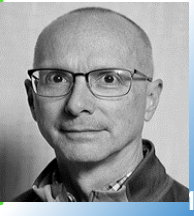
Transit stop and service change to accommodate demand (spillover solution)

Static data may also inform CPIS

Infrastructure-free solutions (opportunity to pilot)

Centralized data exchange platform (RM3P element)

Guidelines for sharing data with RM3P

### What are the organizational/systemic barriers to implementing the DYNAMIC ANALYTICAL PLANNER?

Lack of buy-in (e.g., work, delayed arrival)

Lack of cross-jurisdictional travel options (& many providers)

Logistics/ effort of establishing a vanpool

Capacity & crowding on transit (influencing travel choices, esp. with COVID-19)

Data availability

Difficulty quantifying benefits makes obtaining funding more difficult

Funding availability for motivating incentives

Lack of awareness/ public adoption

Lack of time-competitive and/or one-seat travel options

Uncertainty related to pandemic trajectory

Concerns with transit safety due to pandemic

Data availability or willingness to share data (e.g., from private sector)

Funding due to budget constraints

Concerns about local impacts? (e.g., arterial impacts from redirecting traffic)

Large employers (e.g., military) are not in transit-accessible locations - also privacy concerns

### SOLUTIONS

Coordinated, multi-pronged marketing campaign

Campaign must focus on messages that resonate, benefits to user

Social media presence

Campaign working with existing TDM programs

Provide an array of options to motivate participation

Market app as "one-stop shop" - make sure people understand app's flexibility

Build on/ take advantage of behavioral science research

Marketing information itself as the incentive - something a user can't obtain him/herself

Partnerships with organizations that help travelers and/or private sector

Pandemic presents an opportunity to roll out DI (before everyone goes back to driving)

Multi-Modal Analytical Planner (RM3P component) may help with cross-jurisdictional service coordination


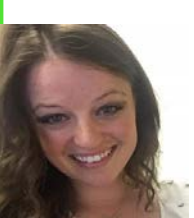
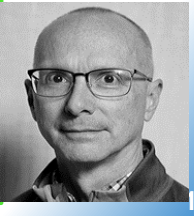
Identify funding stream/ creative funding solution (challenging now due to economic climate)

App needs to be easy to use, not too overwhelming

Sell advertising on app to generate revenue?

Development-related TDM requirements to fund incentives?

Build on expertise of TDM coordinators in the region



# Engaged Conversations

## From your perspective, what does collaboration look like?

Coordination with MD and DC - Including addressing interstate policy and operational guidance

Hands-on exercises to get familiar with technologies and build relationships

Involving the right people

Collaborative learning from past experiences to improve and further strengthen relationships

Collaborative discussions on data standards (so they can be incorporated into decisions)

Collaboration on incident management

## What do you need from RM3P to enable your participation?

Guidance (documentation) on types of data sought and desired format(s) for that data

More information about how MMAP will be used by agencies

Set realistic and clear expectations for outcomes and for all parties involved from the planning and coordination side.

Information about technologies that will be needed to interface with

Metrics on desired outcomes with respect to

## What are potential solutions to these challenges?

## From your perspective, what will be the greatest challenge implementing RM3P?

Data integrity

Data privacy

Data security

Mutual agreement on expectations (among stakeholders)

Changing travel behavior

Data governance despite different jurisdictional legal/regulatory frameworks

Compatibility between MMAP (or other RM3P elements) and agency IT requirements

Sustained funding (beyond development phase)

Centralized entity that owns/manages data, conducts data QC

Data sharing

Setting clear, agreed-upon, and realistic expectations (among both agencies and the public)

User fees to create sustainable funding stream

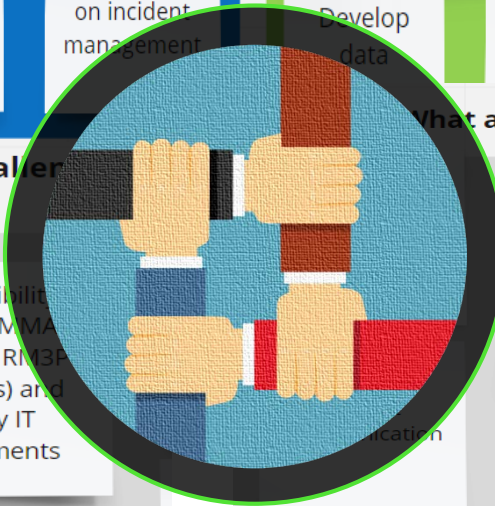
Collaboration between roadway and transit agencies/entities

RM3P's independent evaluation team to measure impact and correct course if/as needed to achieve desired outcomes (and make case for funding)

Leverage existing interstate institutions or regulatory framework

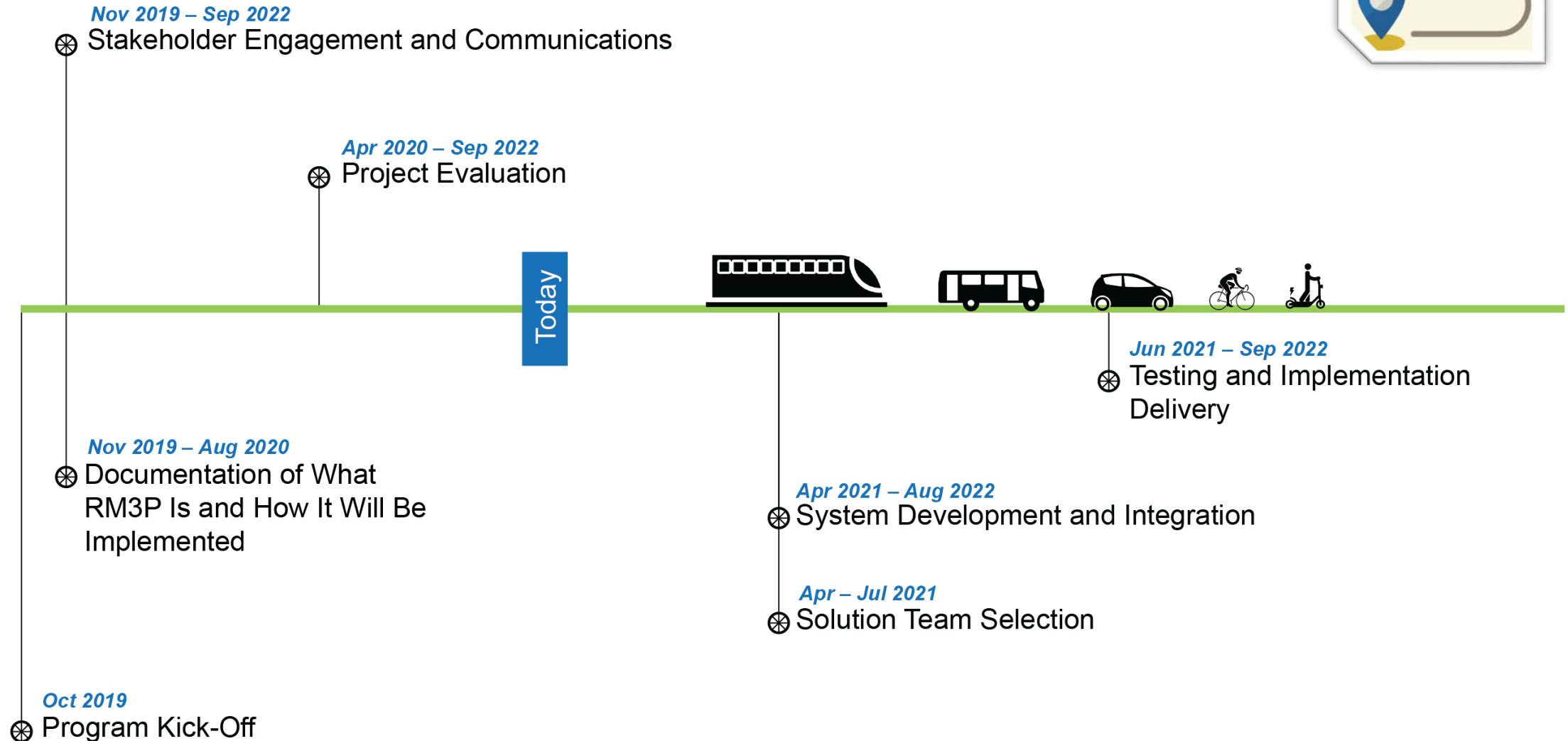
Opportunity to pursue competitive and/or P3 funding?, And/or consider creative funding options

Use of performance metrics/results to make the case for more funding





# Where We Are on our Journey





# Thank You!

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VISIT US AT: <https://RM3PVirginia.org/>